

Ida-Viru Just Transition

September 19th 2024.

Meelis Kuusk

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CEO

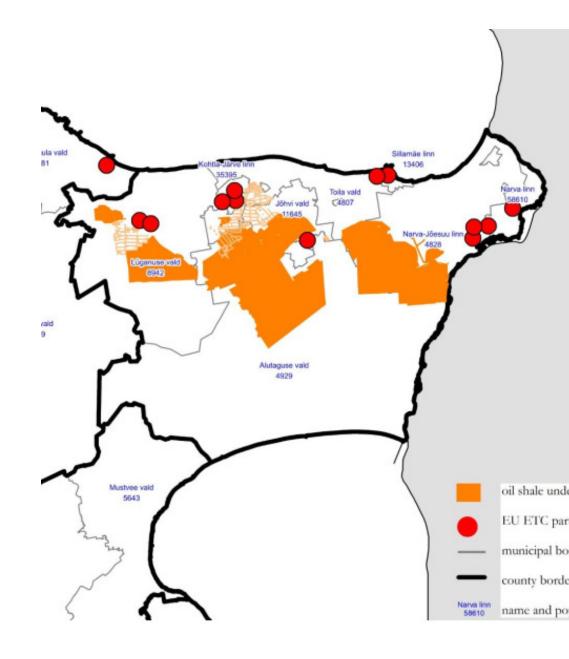
Project expert

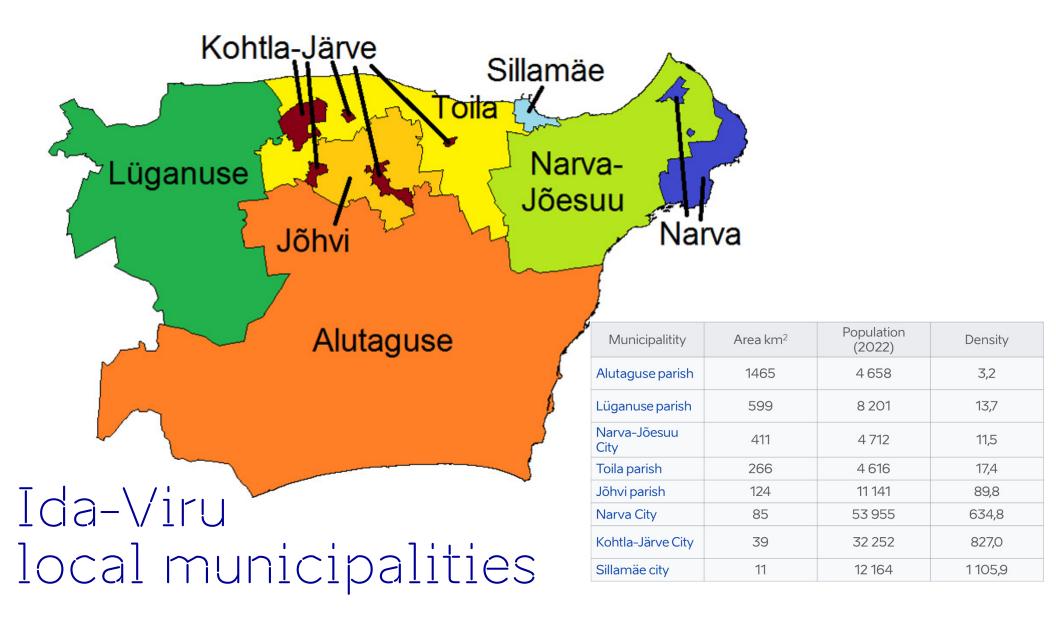
Association of Local Authorities of Ida-Viru County

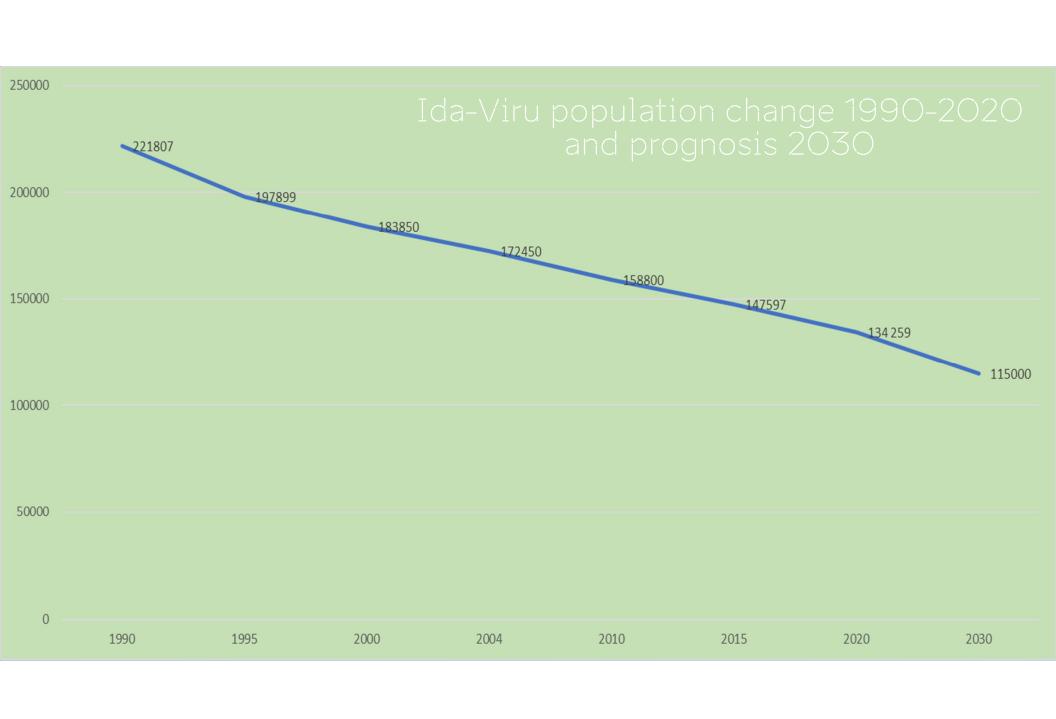
ivol.ee

Ida-Viru factsheet

- + **Population** 130 362 (01.01.2024) 10% of Estonia, rapidly ageing and decreasing
- + Economy of te region depends on oilshale sector, **5%** of Estonian national GDP, **2,5%** of Estonain total employment, **13%** of Ida-Viru employment, **20%** of regions labour taxes, **50%** of Estonian GHG total emissions
- + **Unemployment** rate is 13,6 % (April 2024) Estonian average rate is 7,7%
- + **Relative poverty** is daily reality for 35 % of the regions population (vs. Estonian average is 21%)
- + Only 17,5 % of the regions residents speak Estonian as their mother tongue





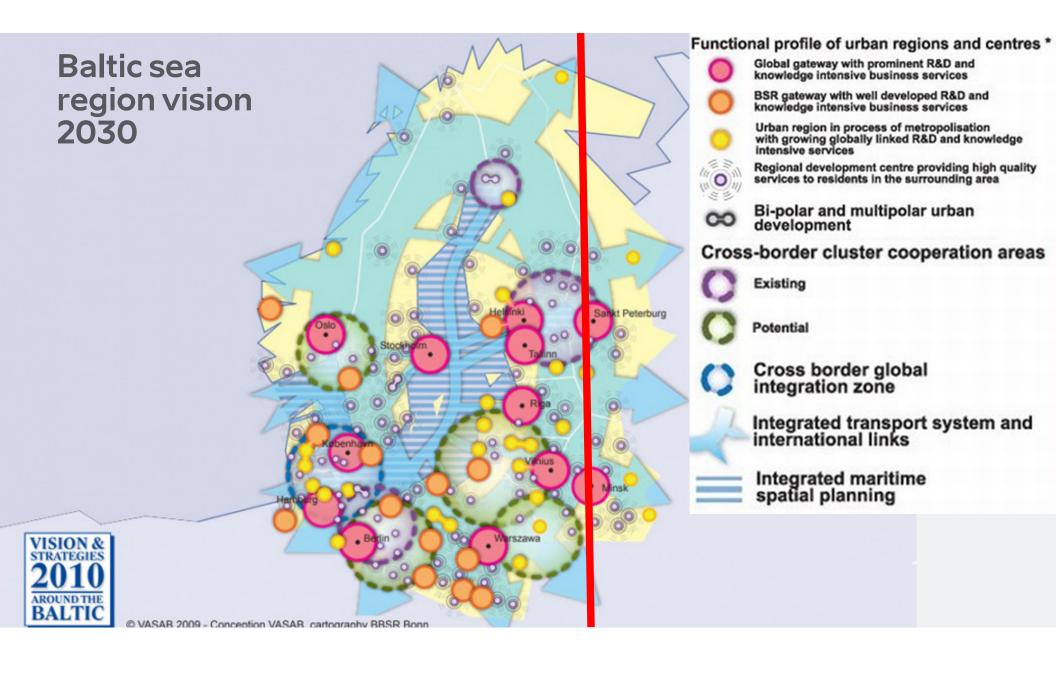


Exiting oil shale in Ida-Virumaa

- + The oil shale sector is highly concentrated in the eastern-most region of Estonia, **Ida-Virumaa** (or Ida-Viru).
- + In 2021, oil shale related companies located in the region accounted for over **64% of Estonia's total GHG emmisions**.
- + This means that our transition to climate neutrality (incl phasing out oil shale) will have and is already having the **most impact** specifically on Ida-Virumaa.
- + This transition has the potential to exacerbate the **challenges** already present in the region (low wages, high unemployment, declining and aging population, etc.)







Plan A

Regional development strategy — a joint document of local authorities of the county; Includes up-to-date overview of the county, vision and sectoral activities to achieve strategic objectives, as well as an action plan and references to spetsific plans B; C; G ja E

Plan B

Regional **Business** plan for business development and investment.

Plan C

Regional plan for reduce Carbon emission

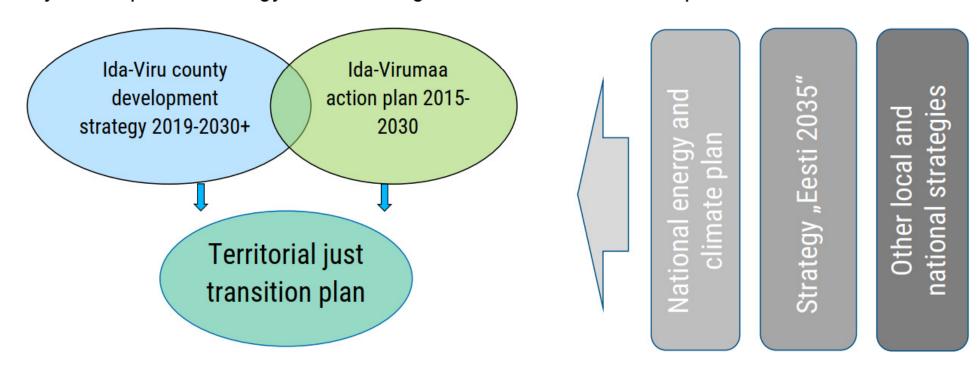
Plan G Regional **Green plan** for boosting green-, bio-, blue- and circular economy sectors.

Plan E

Regional Education plan

TJTP strategic framework

- Ministry of Finance is in the process of extending the Ida-Virumaa action plan until 2030.
- Association of Local Authorities of Ida-Viru County has started the process of renewing county development strategy to add stronger focus on the transition process.



Involvement of TJTP specific partners

Steering Committee for TJTP

- Established by Ministry of Finance for preparation as well as for monitoring of the implementation of TJTP;
- Membership includes 18 main stakeholders (relevant ministries, regional authorities and bodies, representatives of employers, employees, environmental NGOs, universities etc);
- Acting as a working group under the Monitoring Committee (according to Art 15 of Commission Delegated Regulation 240/2014).

Structures at the regional level

- Association of Local Authorities of Ida-Viru County (IVOL);
- Regional just transition platform, established by IVOL, 52 different regional and other stakeholders involved;
- Other "soft" networking structures (regional science council, education and tourism clusters etc.)

The transition in Ida-Viru: Fast relief vs long-term change. Types of actions:

Fast relief

Long-term economic change



Labor mobility allowances and re-profiling services for oil shale sector employees



Support scheme for industrial investment



Support scheme for increasing the knowledge intensity of enterprises



Services in support of economic diversification



Support scheme for small enterprises



Increasing the volume of in-service training, vocational and higher education offering

Resulting construction activity helps relieve immediate effects of the



Long term social and environmental change



Development of social and health services supporting social change



Support for regional initiatives amplifying the just transition



Decoupling district heating from oil shale



Alleviating environmental and health impacts of oil shale mining and processing



Investments in JTF-eligible areas by local governments

Intervention logic

The JTF in Estonia is to be split into two main programmatic strands:

- "Economy and labour" aims to help restructure and diversify the economy and workforce of Ida-Viru region. Actions foreseen as part of this programmatic strand largely correspond to activities described in points a, b, c, d, k, I and m of paragraph 2 Article 8 of the Regulation establishing the Just Transition Fund (regulation).
- "Environment and social inclusion", tackles the social, environmental and community aspects of the transition, corresponding to activities described in points d, e, f, g, h, i, j and o of the Regulation.

As a result of the clarification of the JTF regulation and extensive consultation, the proportional split between the strands is proposed to be **80%** / **20%** (excl TA).

Interventions

1. "Economy and labor"

- 273 mln € (~80% of JTF volume)
- **1.** Ida-Viru grand investment grant 153 million €
- 2. Increasing the knowledge intensity of Ida-Viru enterpreneurship — 50 million €
- 3. Services in support of economic diversification 25 million €.
- **4.** Ida-Viru SMEs investment grant 15 million €
- **5. JTF labor market measures** − 5 million €
- 6. Increasing the volume of in-service training, vocational and higher education offering 25 million €

2. "Environment and social inclusion"

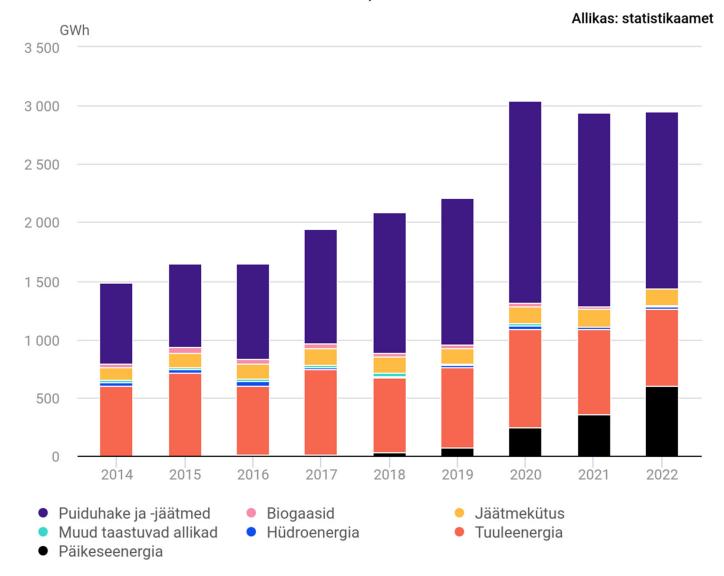
- 66,74 mln € (~20% of JTF volume)
- Decoupling district heating from oil shale
 20 million €
- 2. Alleviating environmental and health impacts of oil shale mining and processing 10 million €
- 3. Empowering people's wellbeing in Ida-Virumaa — 5 million €
- **4.** Local government investments in JTF-eligible areas 15 million €
- 5. Support for regional initiatives amplifying the just transition 16,74 million €



Taastuvatest allikatest toodetud elekter | 2014-2022



Reneweble energy production in Estonia





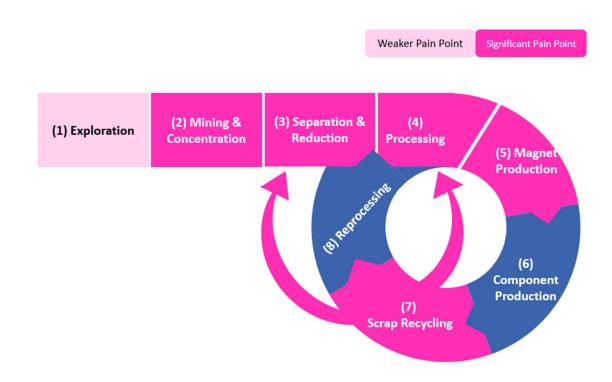


What NEO Can Do: Co-Location of REE Separation, Reduction, Magnet & Recycling

- **Innovative Solution, Sustainable Production, Recycling & Circular Economy**
 - Co-location allows recycling with less chemicals & less energy input
 - Co-location eliminates the need to transport ill-defined materials to inter-regional boundaries, thus reducing carbon footprint
 - Being closer to customers will improve the economics by streamlining the EOL value chain
 - NEO will be the first and only one in Europe to implement 100% closed loop recycling for sintered neo magnet at one location, boosting the circular economy in the EU
- NEO could address (3), (4), (5) & (7) pain points and turns them into **BLUE**



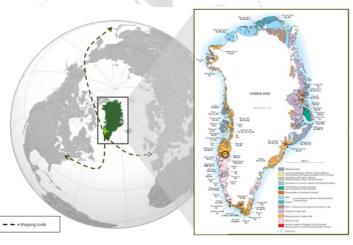
Performance Materials



Prospective Rare Earth Supply Initiatives

 Neo is purchasing an exploration license from Hudson Resources Inc. covering the Sarfartoq Carbonatite Complex in SW Greenland. Neo's REE processing facility in Sillamäe, Estonia

 Hastings Technology Metals, Neo's largest shareholder, is developing the Yangibana Rare Earth Project, with substantial Neodymium and Praseodymium resources.



- Non-binding MOU with Australia Rare Earths for potentially 50% of the planned production of mixed rare earth carbonate from the Koppamurra Rare Earth Project.
- Ionic clay deposits rich in magnetic REEs, particularly heavy REEs (Dy and Tb), which are used in powerful sintered neo magnets for EV traction motors.



Positions Required for Existing and New Plant



Magnet Plant



Direct Labour (Vocationa	Engineerin g	Material Science	Chemistry (QA/QC)	Office
			— ¾ —	_O\$
357	31	4	7	20

Engineering: Electrical, Mechanical, Automation, etc...

Office: Finance, Accounting, Logistic, EHS, IT etc...

These numbers will be double for Phase 2



Expansion of Existing Rare Earth Separation



Direct Labour (Vocationa	Engineerin g & Process Control	Chem (QA/Q Off	C) and
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Lengineering & Process Control! Industrial operations, process technologists, chemical engineers/controls engineers/chemists project managers

Why Narva?

- Available qualified labor with industrial background
- Strong support from local authorities
- Availability of energy
- Neo footprint in region (NPM Silmet)

Challenges

- Accomodation for foreign and new specialists
- International school







Kood = 4000h of code

- > 0 teachers, 0 classes, 0 EUR tuition fee
- > School provides equipment (computer + monitor)
- > 100% practical programming
- > Possible to complete the program remotely
- > Self-study methodology choose your own pace
- > International and English speaking environment





Jõhvi digimulti incubator

- Location: Jõhvi Business Park, Kotinuka
- Current situation:
- Preliminary design completed
- Financing available
- Investment volume: approx. 16 million EUR
- Purpose
- Incubator (office) startup program
- Film studios
- New economy jobs for young people





Narva Industrial Incubator

- Location: Narva Industrial Park, Narva
- Current situation:
- Building permit available
- Financing available
- The public procurement is ongoing as of May 2024
- Construction will begin in August 2024
- Volume of investments: approx. 8 million EUF
- Purpose:
- Incubator (office)
- Robotics Center
- Mechanical Center
- Industrial incubator (leased premises for up to 5 years)





Thank you!

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